

**To:** Way, Steven[way.steven@epa.gov]  
**Cc:** Miguel Lacherre[m.lacherre@erllc.com]  
**From:** Matt Francis  
**Sent:** Thur 11/13/2014 6:20:40 PM  
**Subject:** RE: Gold King 1900-55s for 10/26

Steve - give me a call when you want to discuss. HWs charges are all itemized on the invoice, and although [CBI/Ex. 4] does seem high for tearing up the wall, the costs do seem to follow what was agreed and are mostly all labor. What helped me to understand was looking at it this way:

Bob (project mngr): 3 trips to the sight. An initial trip to see it with me, a second trip to discuss approach options with Tony and a 3rd trip to see what happened when we dug in. If we assume each trip from Denver to the Gold King site is approximately 7hrs, the round trip drive time would be 14hrs. 14X3 is 42hrs. Bob billed a total of 70, so that would leave 28hrs spent at the site and at the office preparing. That's probably in line with I spend getting ready for a job. There is no time for an FCA position, so all procurement, etc was done in Bob's time.

Tony (lead miner): 2 trips to the site. One with Bob to get familiar and assist with planning and one to mobilize, so 28hrs driving. Tony billed 60hrs total, so subtracting the 28 leaves a remainder of 32hrs for time on site for his initial visit and the work.

Dan (miner): 1 trip and 40hrs total billed. So he would have had 26 hrs on site. That is 6 less than Tony, and consider Tony's time included time on site for an initial visit and some after hours admin duty.

The pickup truck and per diem costs seem to follow the hours.

The other cost that is 10% of this invoice is the bonding.

Take a look yourself and let me know your thoughts. If you don't have the complete detailed HW invoice let me know and I'll provide. We can discuss anytime you are ready.

-----Original Message-----

From: Way, Steven [mailto:way.steven@epa.gov]  
Sent: Thursday, November 06, 2014 11:38 AM  
To: Miguel Lacherre  
Cc: Matt Francis  
Subject: RE: Gold King 1900-55s for 10/26

Miguel,

I am not approving this 55 pending discussion with Matt regarding the HW invoice. For the services provided, I am not willing to approve these costs without further explanation.

Steve

Steven Way  
Federal On-Scene Coordinator  
Emergency Response Unit  
US EPA - Region 8  
1595 Wynkoop Street  
Denver, CO 80202

Office: 303-312-6723

-----Original Message-----

From: Miguel Lacherre [mailto:m.lacherre@erllc.com]  
Sent: Thursday, November 06, 2014 11:14 AM  
To: Way, Steven  
Cc: Matt Francis  
Subject: RE: Gold King 1900-55s for review/signature - 9/7 and 21

Steve,

I received both signatures (9/7 and 9/21), we still need a signature for the 9/28/14 1900-55. For Harrison Western I did not include a pending, I was not sure about the dollar amount needed for it. I posted a Harrison Western invoice for \$20,045.55 to the 10.26.14 1900-55, and this invoice covers the cost of all the work done by them, their move and demobilization. We have another \$120K remaining on their PO, let me know if you would like me to add a pending for future work and the amount. I am going to forward you a copy of the 10.26.14, it has not been signed yet by Matt.

Thanks,  
Miguel

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From: Way, Steven [way.steven@epa.gov]  
Sent: Tuesday, November 04, 2014 4:26 PM  
To: Miguel Lacherre  
Cc: Matt Francis  
Subject: RE: Gold King 1900-55s for review/signature - 9/7 and 21

Miguel,

Two questions regarding the GK 1900-55s:

1. Did you receive my signed page, which I believe that I sent last week ?
2. Harrison Western costs - did I miss this or have you not put anything in pending costs?

Let me know or call if you need to discuss this.

Thanks,  
Steve

Steven Way  
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From: Matt Francis [mailto:m.francis@erllc.com]  
Sent: Monday, October 27, 2014 2:51 PM  
To: Way, Steven  
Cc: Miguel Lacherre  
Subject: 1900-55s for review/signature

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